# PERFORMANCE MANAGEMENT City of Mesa, Arizona



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## About Mesa, Arizona

- Population = <u>497,600</u>
- Area = 138 square miles
- City employees = <u>4,228</u>
- Council/Manager form of <u>government</u>
- Socrata <u>Data Portal</u> March 2018

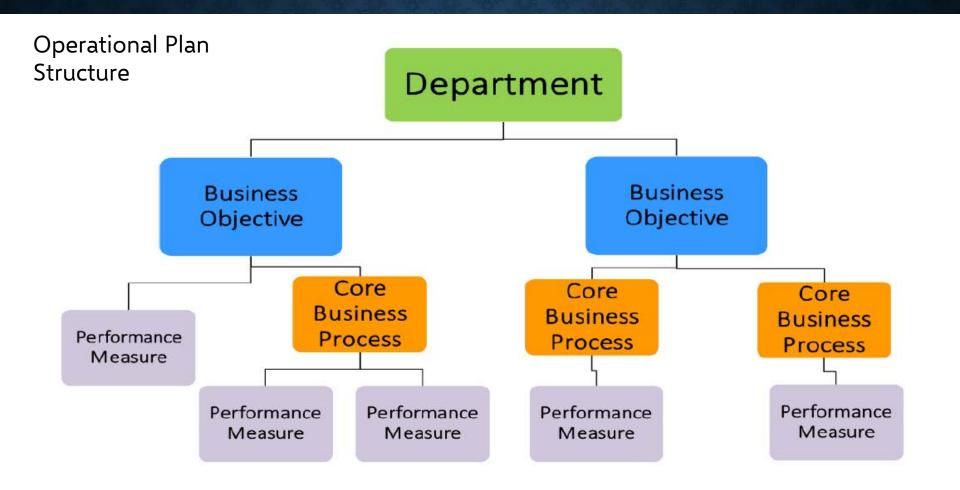


# **Performance Management**

- Began in ~2008
- Management and accountability
  - *Operational performance plan*: mission, desired outcomes, performance measures
  - Centralized recording/reporting system



# MesaStat



## **Recording and Reporting**

PM Obj	Unit	July Target	July Actual	August Target	August Actual	Septembe Target	Septembe Actual	October Target	October Actual	Novembe Target	Novembe Actual	Decembe Target	Decembe Actual	January . Target
M0323	# Part 1 Crimes per 1K	25.4	22.9	25.4	22.7	25.4	22.9	25.4	23.2	25.4	23.2	25.4	23.4	25.4
M0327	# Inj/Fat Accidents per 1K	3.7	2.6	3.7	3	3.7	<mark>3.2</mark>	3.7	3.3	3.7	3.4	3.7	3.5	3.7
M0733	# of Volunteer Hours Provided	1,893	1,519	1,893	1,813	1,893	1,275	<mark>1,89</mark> 3	1,688	1,893	1,497	1,893	1,603	1,893
M0745	%Invoices Processd w/in 10days	90	98.4	90	98	90	92.9	90	93.4	90	97.8	90	97.4	90
M0746	%911call answered in 20 secs	95	98.7	95	98.4	95	98.6	95	98.1	95	98.7	95	98.6	95
M1222	% of PDIT Satisfaction	97	98.6	97	97.7	97	98.3	97	98.6	97	98.4	97	97.5	97
A0954	% of Complaints Investigated	0		0		0		0		0		0		0
M1369	# of community events	21	16	21	21	21	24	21	23	21	24	21	24	21

## Performance Dashboard



Details	Target	Analysis			
# Part 1 Crimes p	er 1K				

Reported Part I Crimes per 1,000 population which include: Homicide, Rape, Aggravated Assault, Kidnapping, Robbery, Theft, Burglary (commercial, residential and vehicle) and Stolen Vehicle



### TRANSFORMING PERFORMANCE MANAGEMENT

- Focus on strategic alignment, and measures of performance
- Directly connect to source systems
- Tell department / program story



#### **Data to Performance Measure Overview**





PEX meets with department and agrees to Performance Measures (Click image for example)



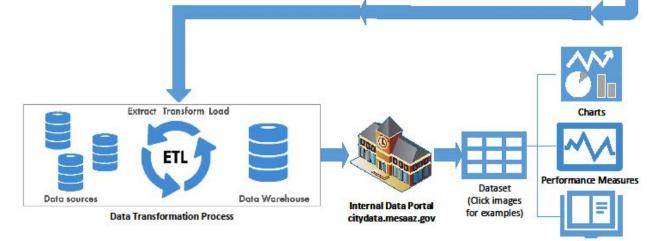
DGA and Data Engineers reviews with department the data sources for Performance Measure



describing how the performance measure is calculated (Click image for example)



Department documents all fields in the data source(s) (Click image for example)



# *"What is a Measure of Performance?"*

010101010101010101010101010/01 Data Understanding and Quality 

"Secret Business Rules and Historical Knowledge are Built into Our Data"

--Anonymous Program Manager

# Mesa Performance and Data Portal

Explore performance measures, stories, data sets, visualizations, and maps from City of Mesa departments and programs



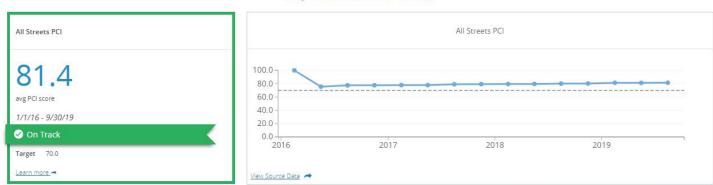


#### **Mission Statement**

Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system.

#### **Desired Outcomes**

- · Mesa's Transportation system can be safely and efficiently navigated
- · Mesa's Transportation assets are managed and well-maintained



#### **Key Performance Measure**

# What's Next? Public Views

